



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**

## Adobe Acrobat Reader

### Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

#### To find a word using the Find command:

1. Click the Find button (**Binoculars**), or choose Edit > Find.
2. Enter the text to find in the text box.
3. Select search options if necessary:  
Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.

Match Case finds only words that contain exactly the same capitalization you enter in the box.

Find Backwards starts the search from the current page and goes backwards through the document.

4. Click Find. Acrobat Reader finds the next occurrence of the word.

#### To find the next occurrence of the word, Do one of the following:

Choose Edit > Find Again  
Reopen the find dialog box, and click Find Again.  
(The word must already be in the Find text box.)

### Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

**Note:** *If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.*



**To select and copy it to the clipboard:**

1. Select the text tool **T**, and do one of the following:  
To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command. Choose Edit > Copy to copy the selected text to the clipboard.

2. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1                   **THE LOS ANGELES COUNTY BOARD OF SUPERVISORS**

2                   **WEDNESDAY, MAY 12, 2010, 9:30 A.M.**

3                   **2010-11 BUDGET HEARING**

4

5

6

7   **SUP. MOLINA, CHAIR:** GOOD MORNING. WE'RE GOING TO BEGIN THIS  
8 MORNING'S BUDGET HEARINGS WHICH WERE SCHEDULED FOR TODAY. WE  
9 HAVE A NUMBER OF SPEAKERS WE'LL BE HEARING FROM AND WE WANT TO  
10 GIVE EACH OF YOU AN OPPORTUNITY TO SHARE YOUR THOUGHTS WITH US  
11 ABOUT THE BUDGET, BUT LET ME BEGIN BY CALLING ON OUR C.E.O.,  
12 BILL FUJIOKA, TO GIVE US AN UPDATE ON OUR BUDGET.

13

14   **C.E.O. FUJIOKA:** THANK YOU VERY MUCH. ONE POINT I WANT TO  
15 EMPHASIZE IS THAT, I THINK AT LEAST OUR BOARD KNOWS, BUT FOR  
16 THOSE IN THE AUDIENCE, THE GOVERNOR OF CALIFORNIA WILL BE  
17 RELEASING HIS MAY REVISE ON FRIDAY. THE PRESS RELEASE THAT WAS  
18 ISSUED BY THE GOVERNOR'S OFFICE SPEAKS TO QUOTE, UNQUOTE,  
19 HORRIBLE CUTS, AND AS WE STATED IN EARLIER MEETINGS, WE ARE  
20 LOOKING AT SOME VERY, VERY SIGNIFICANT CUTS AS A CONSEQUENCE  
21 OF HIS PROPOSED BUDGET, BUT THE TONE AND TENOR OF HIS COMMENTS  
22 IN HIS RECENT PRESS RELEASE SPEAKS TO EVEN WORSE. WE KNOW THAT  
23 SOME OF THEIR REVENUE FIGURES ARE COMING IN LOWER THAN WHAT  
24 WERE INITIALLY PROJECTED TO SUPPORT HIS PROPOSED BUDGET. WE  
25 KNOW THAT THEY'RE HAVING SOME CASH FLOW ISSUES THAT WILL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IMPACT WHAT PROGRAMS THEY CAN FUND AND SUPPORT, AND SO AS WE  
2 GO FORWARD, RIGHT NOW WE'RE DEALING WITH A BUDGET PROPOSED BY  
3 OUR OFFICE, WE KNOW-- I THINK FOLKS KNOW THAT COME JUNE 7TH,  
4 WE'LL BE IN FINAL DELIBERATIONS, BUT BY THAT TIME, ONCE WE  
5 RECEIVE THE MAY REVISE, WE'LL BE GIVING OUR BOARD AN UPDATE.  
6 WE'LL PROVIDE VERY SPECIFIC INFORMATION ON HOW IT IMPACTS  
7 COUNTY PROGRAMS AND SERVICES THAT ARE SUPPORTED BY STATE  
8 FUNDING, BUT I JUST WANT TO LAY THAT CONTEXT TODAY, BECAUSE  
9 WHAT WE HAVE IN OUR PROPOSED BUDGET DOES NOT INCORPORATE  
10 WHAT'S IN THE CONSEQUENCES OR THE POTENTIAL NEGATIVE  
11 CONSEQUENCES OF THE STATE'S BUDGET, SO I WANT PEOPLE TO KNOW  
12 THAT, THAT WE'RE VERY, VERY CONCERNED AT WHAT'S GOING TO COME  
13 OUT IN THE MAY REVISE. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** BILL, DO YOU KNOW WHEN THAT'S GOING TO BE  
16 RELEASED?

17

18 **C.E.O. FUJIOKA:** THEY SAID ON FRIDAY.

19

20 **SUP. MOLINA, CHAIR:** THIS FRIDAY.

21

22 **C.E.O. FUJIOKA:** IT WILL BE ON FRIDAY. WE'RE GEARED UP TO GIVE  
23 YOU A VERY QUICK, KIND OF HIGH-LEVEL REVIEW. OUR FOLKS WILL BE  
24 WORKING THE WEEKEND TO DIG INTO THE DETAIL SO WE CAN GET  
25 SOMETHING OUT TO YOU AT THE EARLIEST POSSIBLE DATE NEXT WEEK





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WITH THE HOPE TO BE MONDAY, NO LATER THAN TUESDAY, FOR THE  
2 DETAIL. BUT WE SHOULD HAVE IT-- THE PRESS RELEASE HE'LL  
3 RELEASE IT ON FRIDAY. WE'RE HAVING CONFERENCE CALLS SET UP  
4 WITH C.S.A.C., IT'S GOING TO COORDINATE A CALL WITH ALL THE  
5 COUNTIES IN THE STATE OF CALIFORNIA TO GO OVER IT AND SO WE'RE  
6 ANXIOUSLY AWAITING WHAT'S GOING TO HAPPEN IN THIS MAY REVISE.

7

8 **SUP. MOLINA, CHAIR:** ANY OTHER QUESTION OR COMMENTS?

9

10 **C.E.O. FUJIOKA:** THANK YOU VERY MUCH.

11

12 **SUP. MOLINA, CHAIR:** THANK YOU. ALL RIGHT. WELL, WE'LL AWAIT  
13 THAT OUTCOME. WELL, LET'S BEGIN WITH OUR PUBLIC HEARINGS. I'M  
14 GOING TO ASK YOU TO COME UP KIND OF THREE AT A TIME AND YOU  
15 WILL BE GIVEN EACH THREE MINUTES. IF YOU NEED A LITTLE BIT  
16 MORE TIME, PLEASE LET US KNOW, BUT WE WANTED TO ACCOMMODATE  
17 EVERYONE. FIRST OF ALL, WE'RE GOING TO START OUT WITH JOSEPH  
18 CISLOWSKI, WHO IS THE CHAIR OF OUR LIBRARY COMMISSION. JOHN  
19 TANNER, OUR EXECUTIVE DIRECTOR OF S.E.I.U. LOCAL 721, AND  
20 LINDA DENT, WHO IS THE PRESIDENT OF S.E.I.U.. PLEASE COME UP  
21 AND JOIN US. I HOPE I PRONOUNCED YOUR NAME CORRECTLY, MR.  
22 CISLOWSKI.

23

24 **JOSEPH CISLOWSKI:** YOU DID JUST FINE. THANK YOU.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** IF YOU'D BEGIN, WE WOULD APPRECIATE IT.

2

3    **JOSEPH CISLOWSKI:** OF COURSE. MADAME CHAIR, MEETING OF THE LOS  
4    ANGELES COUNTY BOARD OF SUPERVISORS, GOOD MORNING, MY NAME IS  
5    JOE CISLOWSKI AND I'M HERE TODAY IN MY CAPACITY AS CHAIR OF  
6    THE LIBRARY COMMISSION. I'M ALSO HERE IN MY CAPACITY AS THE  
7    FATHER OF TWO ENTHUSIASTIC YOUNG LIBRARY USERS. ON BEHALF OF  
8    THE COMMISSION, I WANT TO THANK YOU FOR YOUR STEADFAST SUPPORT  
9    OF LIBRARY SERVICES. ALL OF THE COMMISSIONERS KNOW THAT EACH  
10   AND EVERY ONE OF YOU HAS TRULY BEEN A FRIEND TO OUR LIBRARIES  
11   AND THE DIFFICULT DECISIONS BEFORE YOU ARE IN EXCELLENT HANDS.  
12   THE BOARD'S HISTORY OF LIFE, FINANCIAL STEWARDSHIP HAS ALLOWED  
13   THE COUNTY TO WEATHER THE CURRENT FISCAL CRISIS FAR BETTER  
14   THAN MOST JURISDICTIONS IN CALIFORNIA. WE RECOGNIZE THAT THIS  
15   YEAR, HOWEVER, THE BOARD IS FACED WITH MANY TOUGH CHOICES  
16   REGARDING THE 2010/2011 BUDGET. THE LIBRARY COMMISSION  
17   STRONGLY BELIEVES THAT LIBRARIES PROVIDE AN ESSENTIAL SERVICE  
18   AND THAT IN THESE DIFFICULT ECONOMIC TIMES, IT IS CRUCIAL THAT  
19   LIBRARIES REMAIN OPEN AND THAT THEIR HOURS NOT BE REDUCED.  
20   THEREFORE, WE URGE THE BOARD OF SUPERVISORS TO RESTORE FUNDING  
21   FOR LIBRARY HOURS. WE COMMEND THE COUNTY LIBRARIAN AND THE  
22   CHIEF EXECUTIVE OFFICER FOR INTRODUCING INCREASED  
23   EFFICIENCIES, MAKING SIGNIFICANT CUTS AND FINDING THE  
24   RESOURCES TO MAINTAIN OPEN HOURS OF SERVICE IN OUR  
25   UNINCORPORATED LIBRARIES. BUT WHAT ABOUT THE CITIES THAT THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COUNTY LIBRARY SERVES? MANY OF THE CITIES THAT FACE REDUCTIONS  
2 IN OPEN HOURS ARE COMMUNITIES WITH THE HIGHEST PERCENTAGE OF  
3 YOUNG FAMILIES, THE HIGHEST UNEMPLOYMENT RATES, AND THE LOWEST  
4 LITERACY RATES. THESE ARE COMMUNITIES IN WHICH SO MANY  
5 RESIDENTS CANNOT AFFORD TO PURCHASE BOOKS, PAY FOR HIGH SPEED  
6 INTERNET ACCESS OR SEEK OUT PAID TUTORING FOR THEIR CHILDREN.  
7 THEY ARE TURNING TO OUR LIBRARIES FOR THESE MATERIALS AND  
8 SERVICES. FAMILIES LIKE MINE WITH YOUNG CHILDREN RELY ON  
9 LIBRARY FOR ACCESS TO FAMILY PROGRAMMING AND MATERIALS FOR  
10 EMERGENT LITERACY. YOUTH USE THE LIBRARY AS A SAFE REFUGE AND  
11 HOMEWORK CENTER. MORE AND MORE PEOPLE ARE RELYING ON OUR  
12 LIBRARIES TO PROVIDE ONLINE ACCESS AND ASSISTANCE FOR JOB  
13 SEARCHES. IN FACT, LIBRARY USE ACROSS LOS ANGELES COUNTY HAS  
14 INCREASED 7 PERCENT IN THE PAST YEAR ALONE. WHEN LIBRARY HOURS  
15 ARE CURTAILED, IT IS A HUGE LOSS TO OUR YOUNG CHILDREN, YOUTH  
16 AND ADULTS IN BOTH OUR CITIES AND UNINCORPORATED COMMUNITIES.  
17 THE LIBRARY COMMISSION URGES YOU TO MAKE EVERY EFFORT TO FIND  
18 FUNDING TO KEEP OUR LIBRARIES OPEN. THANK YOU.

19  
20 **SUP. MOLINA, CHAIR:** IS THERE ANY QUESTION OR COMMENT ON THAT?  
21 AGAIN, WE UNDERSTAND, THIS IS ONE OF THE TOUGHEST CUTS FOR US.  
22 OUR LIBRARIES ARE AN ESSENTIAL PART OF IT, THERE'S NO DOUBT,  
23 THE NEED OUT THERE, AND I THINK WE'RE GOING TO BE LOOKING AT  
24 EVERY SINGLE OPPORTUNITY, MANY OF US IN OUR OWN DISTRICTS,  
25 TRYING TO FIGURE OUT HOW TO REPAIR SOME OF THE CUTS,





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 UNFORTUNATELY, THAT ARE THERE, BUT RIGHT NOW WE'RE NOT THERE  
2 YET. HOPEFULLY IN OUR BUDGET DELIBERATIONS WE'LL BE ABLE TO  
3 LOOK AT HOW WE CAN REPAIR SOME OF THOSE HOLES.

4

5 **JOSEPH CISLOWSKI:** THAT'S ALL WE CAN ASK. THANK YOU VERY MUCH.

6

7 **SUP. MOLINA, CHAIR:** MR. TANNER.

8

9 **JOHN TANNER:** GOOD MORNING, BOARD AND C.E.O.. I'M JOHN TANNER,  
10 EXECUTIVE DIRECTOR OF S.E.I.U. LOCAL 721. WE ARE HERE TODAY IN  
11 RECOGNITION OF THE CRITICAL SERVICES THAT THE COUNTY AND OUR  
12 MEMBERS PROVIDE TO THE RESIDENTS OF LOS ANGELES COUNTY. AS WE  
13 KNOW IN THESE HARD TIMES, RESIDENTS NEED HEALTHCARE, SOCIAL  
14 SERVICES, LIBRARIES, PARKS AND RECREATION AND OTHER COUNTY  
15 PROGRAMS MORE THAN EVER. WE ARE COMMITTED TO WORKING WITH YOU  
16 TO MAXIMIZE EVERY PENNY OF REVENUE FOR SERVICES. DUE IN LARGE  
17 PART TO THE PRUDENCE AND LEADERSHIP OF THE BOARD, MANAGEMENT  
18 AND OUR MEMBERS, THE FINANCIAL SITUATION IN L.A. COUNTY IS  
19 RELATIVELY SOUND IN COMPARISON TO OTHER CITIES, COUNTIES, AND  
20 CERTAINLY THE STATE. TOGETHER, WE'RE BUILDING A BETTER LOS  
21 ANGELES COUNTY. TODAY, YOU'RE GOING TO HEAR FROM S.E.I.U.  
22 MEMBERS LINDA DENT, LILA CRENSHAW-JOHNSON, WILLIE WATTS-  
23 TROUTMAN, MIKE ROSS AND JAMES HARRIS ABOUT THEIR FRONTLINE  
24 EFFORTS TO BOTH PRESERVE AND IMPROVE OUR PUBLIC SERVICES. OUR  
25 TRACK-- WE BELIEVE OUR TRACK RECORD OVER THE PAST COUPLE OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 YEARS DEMONSTRATES OUR WILLINGNESS TO PARTNER AND THINK  
2 CREATIVELY TO MAINTAIN JOBS AND SERVICES. I'M EXCITED BY THE  
3 INNOVATIONS AND PROGRAMS. WE ARE WORKING ON. SOME OF OUR  
4 CURRENT IDEAS INCLUDE, ONE, LET'S MAKE SURE WE DON'T HAVE TO  
5 CHOOSE BETWEEN WORKERS' RETIREMENT AND PROGRAMS FOR COUNTY  
6 RESIDENTS. THE EXTRAORDINARY MARKET LOSSES EXPERIENCED IN  
7 '08/'09 AND THE RISING COST TO FUND THE RETIREMENT SYSTEM ARE  
8 GOING TO CONTINUE TO EXACERBATE THE COUNTY'S BUDGET CHALLENGES  
9 FOR THE NEXT FIVE YEARS. IN LIGHT OF THIS, 721 ASKS THE  
10 ACTUARIAL CONSULTING FIRM OF REAL AND LETSON TO EXAMINE  
11 VARIOUS FUNDING POLICY OPTIONS AVAILABLE TO L.A.C.E.R.A. THAT  
12 WOULD REDUCE THE COUNTY'S SHORT-TERM COSTS. IN A MEMO PREPARED  
13 LAST MONTH, THESE CONSULTANTS RECOMMENDED A SMOOTHING OF  
14 MARKET VALUE INVESTMENT LOSSES INCURRED IN '07/'08 AND '08/'09  
15 PLAN YEARS OVER THE NEXT SEVEN TO TEN YEARS. DOING THIS WOULD  
16 REDUCE THE COUNTY'S COSTS IN '10 AND '11 BY 87.3 MILLION AND  
17 133.7 MILLION DOLLARS RESPECTIVELY. WE BELIEVE THE COUNTY AND  
18 THE COUNTY UNION SHOULD WORK TOGETHER WITH THE L.A.C.E.R.A.  
19 BOARD TO ADOPT SUCH A CHANGE FOR 2011. SECOND, LET'S TAKE A  
20 CLOSER LOOK AT DISCRETIONARY FUNDS. BOTH DEPARTMENTS AND THE  
21 BOARD HAVE DISCRETIONARY FUNDS THAT CAN BE USED STRATEGICALLY  
22 NOW. WE SHOULD ALSO CONSIDER OTHER RAINY DAY FUNDS BECAUSE IF  
23 WE AREN'T IN A STORM NOW, I DON'T KNOW WHEN WE WOULD BE. FOR  
24 EXAMPLE, PUBLIC LIBRARY HAS A SPECIAL DEPARTMENTAL EXPENSE  
25 ACCOUNT WITH OVER \$19 MILLION IN IT, ALMOST 15 PERCENT OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THEIR TOTAL BUDGET. IN ADDITION, THERE'S THE NONDEPARTMENTAL  
2 SPECIAL ACCOUNT WITH OVER 88 MILLION THAT COULD BE A PARTIAL  
3 SOLUTION TO THE GAP. THE BOARD DISCRETIONARY FUND HAS GROWN BY  
4 OVER 60 MILLION IN THE PAST TWO YEARS, ALMOST A SEVEN-FOLD  
5 INCREASE. SIMILARLY, IN THE SPIRIT OF PARTNERSHIP, I ENCOURAGE  
6 YOU TO WORK WITH THE 1,400 CONTRACTED JANITORS AND SECURITY  
7 OFFICERS WHO ARE MEMBERS OF OUR SISTER UNION, S.E.I.U. UNITED  
8 SERVICE WORKERS WEST, AS THEY BEGIN BARGAINING WITH THEIR  
9 CONTRACTORS. THEY WORK SIDE BY SIDE WITH OUR MEMBERS, IN OUR  
10 HOSPITALS, MENTAL HEALTH FACILITIES, SOCIAL SERVICE AGENCIES  
11 AND COURTHOUSES, BUT THEY HAVE NO HEALTH INSURANCE AND DEPEND  
12 ON COUNTY E.R.S AND CLINICS, FURTHER BURDENING THE COUNTY  
13 HEALTHCARE SYSTEM. THEY SHARE OUR GOAL OF BUILDING A BETTER  
14 COUNTY AND ARE LOOKING FORWARD TO WORKING WITH YOU TO IMPROVE  
15 STANDARDS, LOWER TURNOVER AND IMPROVED SERVICES. SO THE COUNTY  
16 HAS WEATHERED THIS ECONOMIC CRISIS BETTER THAN OTHER LOCAL  
17 GOVERNMENTS, IN LARGE PART DUE TO YOUR LEADERSHIP. WE ARE  
18 READY TO WORK TOGETHER TO SOLVE THE CHALLENGES FACING US.  
19 THANK YOU.

20  
21 **SUP. MOLINA, CHAIR:** THANK YOU, MR. TANNER. MISS DENT?

22  
23 **LINDA DENT:** THANK YOU. MY NAME IS LINDA DENT. I'M THE VICE  
24 PRESIDENT OF S.E.I.U. 721 AND I'VE BEEN WITH THE COUNTY FOR 30  
25 YEARS. I'M ALSO THE CHAIR OF OUR LOCAL UNION BARGAINING POLICY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COMMITTEE AND WE LED THE CONTRACT NEGOTIATIONS LAST YEAR. WHEN  
2 WE WENT TO THE BARGAINING TABLE, WE KNEW WE WERE IN AN  
3 ECONOMIC DOWNTURN. WITH THAT IN MIND, WE WORKED TO PROTECT AND  
4 MAINTAIN QUALITY PUBLIC SERVICE. WE DID NOT TAKE RAISES  
5 BECAUSE WE FELT IT WAS MORE IMPORTANT TO MAINTAIN THE LEVEL OF  
6 SERVICE L.A. COUNTY RESIDENT NEEDS. IT'S ALSO IMPORTANT TO  
7 REMEMBER OUR MEMBERS ARE WORKING HARD TO MAINTAIN SERVICE AND  
8 ARE TAKING ON ADDITIONAL RESPONSIBILITIES BECAUSE OF THE  
9 COUNTY-WIDE HIRING FREEZE. WE PRESENTED IDEAS TO MAKE COUNTY  
10 SERVICE MORE EFFICIENT AND COST EFFECTIVE. WITH THE RIGHT  
11 TOOLS AND TRAINING, WE CAN DO OUR JOB MORE EFFECTIVELY. WE ARE  
12 WORKING WITH THE C.E.O. TO IMPLEMENT EFFICIENCIES AND THEY ARE  
13 LISTENING AND WE ARE WORKING WITH YOU. CORRECT? ALL RIGHT.  
14 MEMBERS KNOW WE HAVE-- HOW TO SERVE-- WE KNOW HOW-- MEMBERS  
15 KNOW HOW SERVICES CAN BE IMPROVED, BY SHORTER LINES, SAFE  
16 MEASURES, AND MORE DIRECTLY INFORMATION FOR OUR PUBLIC, THE  
17 PEOPLE THAT WE WORK FOR. WE MAINTAIN THE HEALTHCARE BENEFITS  
18 WE HAVE FOUGHT SO HARD FOR. WE HAVE SHOWN THAT WE ARE WILLING  
19 PARTNERS AND THAT WE CAN THINK CREATIVELY TO REFORM PARTS OF  
20 THE COUNTY AND MAKE THE DEPARTMENT RUN MORE SMOOTHLY. WE CAN  
21 ADVOCATE FOR THE CLIENTS, THEN WE CAN ADVOCATE FOR OUR  
22 MEMBERS. IN THAT SPIRIT, YOU WILL HEAR FROM S.E.I.U. MEMBERS  
23 WHO ARE WORKING ON HOW TO IMPROVE COUNTY SERVICES. WE CAN  
24 APPLY THE SAME MODEL TO GET THROUGH THESE TOUGH TIMES, NOT  
25 CUTTING SERVICES, NOT LAYING OFF PEOPLE. WE'RE WORKING VERY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HARD TO MAKE THE COUNTY CONTINUE TO WORK IN SERVICE, BUT  
2 WORKING TOGETHER, WE CAN BUILD A BETTER L.A. COUNTY AND THAT  
3 WAS OUR MOTTO WHEN WE WENT INTO THE BARGAINING, AND WE CAME TO  
4 THE TABLE AND WE TOLD THE COUNTY, THESE ARE THE THINGS THAT WE  
5 CAN DO TO SAVE MONEY BECAUSE WE WORK ON THE JOBS AND WE KNOW  
6 WHAT WE CAN DO, AND YOU GUYS ARE LISTENING, BUT YOU CONTINUE--  
7 YOU SHOULD CONTINUE TO LISTEN TO US BECAUSE WE ARE THE ONES  
8 THAT WORK HERE AND WE'RE THE ONES THAT'S DOING THE JOB, AND WE  
9 KNOW THAT TIMES ARE TOUGH, BUT WE CAN GET THROUGH THIS  
10 TOGETHER WITHOUT LAYING OFF PEOPLE, WITHOUT MESSING WITH OUR  
11 RETIREMENT, AND AS FAR AS THE HEALTHCARE IS CONCERNED, WE'RE  
12 WORKING HARD ON WELLNESS, WE'RE TELLING OUR MEMBERS, WE KNOW  
13 YOU GUYS ARE ONLY GOING TO GIVE US 7.2 PERCENT NEXT TIME  
14 AROUND, IN 2011, SO WE'RE TELLING OUR MEMBERS TO WALK AND  
15 DRINK A LOT OF WATER, STAY HEALTHY, LET'S NOT BRING OUR  
16 PREMIUMS UP, SO IF WE CONTINUE ON THIS PATH, WE CAN MAKE IT  
17 BETTER, AND THANK YOU TO MR. C.E.O., THIS GENTLEMAN OVER  
18 THERE, FOR WORKING WITH US.

19

20 **SUP. MOLINA, CHAIR:** THANK YOU. WE APPRECIATE YOUR COOPERATION  
21 AS WELL AND IT IS A PARTNERSHIP AND WE'RE GOING TO STRUGGLE  
22 THROUGH IT IN THIS BUDGET, BUT HOPEFULLY WE CAN CONTINUE TO  
23 WORK TOGETHER BECAUSE THERE'S NO DOUBT, WE'D LIKE TO KEEP ALL  
24 OF OUR EMPLOYEES. WE CERTAINLY ARE VERY INTERESTED IN  
25 MAINTAINING ALL OF THE SERVICES AND HOPEFULLY WE'RE GOING TO





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 WORK THROUGH THIS REALLY TOUGH TIME TOGETHER AND HAVE THAT  
2 CONTINUED GOOD PARTNERSHIP. THANK YOU SO MUCH. NEXT WE HAVE  
3 LILA JOHNSON-CRENSHAW, WILLIE WATTS-TROUTMAN, MIKE ROSS AND  
4 JAMES HARRIS. THERE ARE FOUR CHAIRS HERE, SO IF YOU'D COME UP  
5 AND JOIN US. MISS CRENSHAW, IF YOU'D BEGIN.

6

7 **LILA JOHNSON-CRENSHAW:** THANK YOU. GOOD MORNING, EVERYONE. NICE  
8 TO SEE YOU AGAIN. MY NAME IS LILA JOHNSON-CRENSHAW AND I'M A  
9 RECREATION SERVICES MANAGER FOR THE ALTADENA SYLMAR DISTRICT  
10 IN ALTADENA. I DON'T NEED TO TELL YOU HOW IMPORTANT PARKS ARE  
11 TO OUR COMMUNITIES AND HOW MUCH FAMILIES DEPEND ON US, ON OUR  
12 AFTER-SCHOOL PROGRAMS, SUMMER PROGRAMS AND SPORTS TEAMS. L.A.  
13 COUNTY PARKS ARE A PLACE FOR FAMILIES TO ESCAPE AND THEY BRING  
14 OUR COMMUNITIES TOGETHER. I TRAVEL TO MANY OF OUR PARKS AND  
15 EVERY DAY I SEE A DIFFERENCE IN THESE PROGRAMS THAT WE MAKE IN  
16 PEOPLE'S LIVES. UNION MEMBERS IN PARKS DEPARTMENT HAVE BEEN  
17 WORKING TOGETHER TO PRESERVE THESE VITAL PROGRAMS. LAST YEAR,  
18 WE ADVOCATED USING FEDERAL FUNDS TO KEEP TEMPORARY RECREATION  
19 WORKERS EMPLOYED. YOU, THE BOARD OF SUPERVISORS, TOOK THIS  
20 PROPOSAL SERIOUSLY AND DIRECTED THE C.E.O. AND DEPARTMENTS TO  
21 USE THE STIMULUS MONEY FROM THE T.A.N.N.I.F.'S CONTINGENCY  
22 FUND TO PROTECT PARK PROGRAMS. MORE THAN 80 PART-TIME PARKS  
23 EMPLOYEES ARE NOW SUPPORTED BY THESE FEDERAL FUNDS. THAT'S  
24 MORE COST EFFECTIVE FOR THE COUNTY RESIDENTS AND IT MEANS OUR  
25 PARK PROGRAMS WILL BE THERE FOR FAMILIES AND CHILDREN THIS



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 SUMMER. NOW, THESE FUNDS ARE SET TO EXPIRE IN SEPTEMBER. WE  
2 NEED YOUR SUPPORT TO EXPAND THESE FEDERAL FUNDS SO THAT THESE  
3 VITAL PARK PROGRAMS WILL BE THERE NOT JUST THIS SUMMER, BUT  
4 FOR THE YEAR AS WELL. PARK EMPLOYEES HAVE ALSO PROPOSED MANY  
5 COST SAVING SUGGESTIONS LIKE THE SMART SPRINKLER SYSTEM THAT  
6 REDUCES WATER THROUGHOUT THE YEAR, SMART CONTROLLER USER  
7 SENSORS AND WEATHER INFORMATION TO MANAGE THE DURATION OF  
8 WATERING TIMES AND THEIR FREQUENCY. AS ENVIRONMENTAL  
9 CONDITIONS VARY, BOTH ON THE GROUND AND IN THE AIR, THE  
10 CONTROLLERS INCREASE OR DECREASE IRRIGATIONS. SMART  
11 CONTROLLERS HAVE THE ABILITY TO TURN OFF AUTOMATICALLY DURING  
12 RAIN, HIGH WINDS, AND LOW TEMPERATURES. THIS IS JUST ONE OF  
13 THE INNOVATIONS BROUGHT FORWARD BY PARKS EMPLOYEES IN OUR 2010  
14 INITIATIVE REPORT, AND I REPORT-- THIS REPORT I HAVE WITH US  
15 SO, THAT MEANS THAT OUR DEPARTMENT TRUSTS OUR JUDGMENT BECAUSE  
16 WE DO THE JOBS, TO LISTEN TO US AND SO WE'RE ALL WILLING TO  
17 WORK TOGETHER TO SERVE-- TO SAVE JOBS. IF WE IMPLEMENT THESE  
18 PROPOSALS, WE CAN SAVE THE COUNTY MONEY AND PUT L.A. COUNTY  
19 PARKS ON THE LEADING EDGE OF EFFICIENCIES, SMART ENVIRONMENTAL  
20 POLICIES, AND, AGAIN, BUILDING A BETTER L.A.. THANK YOU.

21

22 **SUP. MOLINA, CHAIR:** MISS CRENSHAW, ON THOSE RECOMMENDATIONS,  
23 WERE THEY ACCEPTED BY THE DEPARTMENT AND PUT IN PLACE?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **LILA JOHNSON-CRENSHAW:** YES, THEY HAVE BEEN, AND WE'RE VERY  
2 HAPPY FOR THAT.

3

4 **SUP. MOLINA, CHAIR:** GREAT.

5

6 **C.E.O. FUJIOKA:** FOR THE SMART SPRINKLERS, IT'S BEEN-- PARKS  
7 AND REC, I THINK NOT ONLY THE MANAGEMENT AND EMPLOYEES SHOULD  
8 BE RECOGNIZED, THEY PUT TOGETHER A VERY COMPREHENSIVE  
9 EFFICIENCY INITIATIVE, THEY HAVE TEAMS WITH REPRESENTATIONS  
10 FROM ALL LEVELS OF THE DEPARTMENT. RUS GUINEY AND HIS STAFF  
11 HAVE HAD A ONE-DAY, I'LL CALL IT A CONFERENCE AT THE ARBORETUM  
12 WHERE OVER 500 PARKS AND REC EMPLOYEES ATTENDED. THE SMART  
13 SPRINKLERS, WE'VE PUT IN THE BUDGET, WE'VE PUT WATER PUMPS AT  
14 SOME OF OUR SWIM BEACHES. THEY'VE PUSHED A NUMBER OF  
15 EFFICIENCY INITIATIVES THAT WILL HELP US NOT ONLY TODAY BUT IN  
16 THE LONG RUN, BUT WE HAVE THAT THROUGHOUT THE COUNTY, WE HAVE  
17 OUR OWN INITIATIVE THAT WITH OUR WEB SITE, WE HAVE HUNDREDS OF  
18 IDEAS FROM THE COUNTY DEPARTMENT AND OUR MANAGEMENT STAFF, BUT  
19 EQUALLY IMPORTANT, HUNDREDS OF IDEAS FROM THE EMPLOYEES, SO  
20 WE'RE PUSHING THAT REAL HARD.

21

22 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU, MISS CRENSHAW. MR.  
23 WATTS-TROUTMAN?

24

25 **WILLIE WATTS-TROUTMAN:** HI. I'M WILLIE WATTS-TROUTMAN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** OH, OKAY I THOUGHT IT WAS "MR." I  
3 APOLOGIZE.

4

5 **WILLIE WATTS-TROUTMAN:** I'M A GIRL. GREETING ALL. THANK YOU FOR  
6 HAVING ME AND I WANT TO THANK EVERYONE WHO MADE IT POSSIBLE  
7 FOR ME TO SPEAK HERE TODAY. MY NAME IS WILLIE WATTS- TROUTMAN  
8 AND I AM THE ADULT IMMUNIZATION COORDINATOR FOR LOS ANGELES  
9 COUNTY IMMUNIZATION PROGRAM. I'M ALSO A PUBLIC HEALTH NURSE.  
10 MY PROGRAM IS CONSIDERED A VITAL RESOURCE FOR THE MEDICAL  
11 COMMUNITY AND GENERAL POPULATION. ALSO, SOMETHING SPECIAL  
12 ABOUT ME IS THAT I GREW UP IN L.A. COUNTY, I GREW UP IN  
13 COMPTON AND SOUTH LOS ANGELES, I GREW UP WITHOUT HEALTHCARE,  
14 AND I WAS BORN AT-- NOW IT'S CALLED L.A. COUNTY U.S.C., BUT  
15 BACK THEN IT WAS CALLED GENERAL HOSPITAL, SO I HAVE A PERSONAL  
16 INTEREST IN L.A. COUNTY. MY PROGRAM, I HELPED TO PROMOTE ADULT  
17 IMMUNIZATION ACTIVITIES AND PROVIDE CONTINUING EDUCATION FOR  
18 LICENSED NURSES, MEDICAL ASSISTANTS, PHYSICIANS, NURSE  
19 PRACTITIONERS, AND PHYSICIAN ASSISTANTS IN THE PRIVATE AND THE  
20 PUBLIC SECTORS. MY COLLEAGUES AND I, WE TRULY BELIEVE AND  
21 ADHERE TO OUR MISSION STATEMENT, WHICH IS TO IMPROVE  
22 IMMUNIZATION, COVERAGE RATES AND TO PREVENT VACCINE  
23 PREVENTABLE DISEASES FROM SPREADING. I'M SURE YOU SHARE THE  
24 SAME VISION OF A STRONG HEALTHCARE SYSTEM THAT ENSURES THE  
25 SAFETY AND WELLNESS OF OUR POPULATION. OUR COMMUNITY REALLY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DEPENDS ON THE PUBLIC HEALTH PROGRAMS THAT WE HAVE, FROM OUR  
2 NURSES, OUR DOCTORS, OUR UNINSURED FAMILIES AND ESPECIALLY OUR  
3 SCHOOLS, AND WE NEED TO CONTINUE TO ENSURE THAT THEY HAVE  
4 CLEAR ACCESS TO OUR SERVICES. AS VITAL AS OUR PROGRAMS ARE,  
5 IT'S REALLY SAD THAT WE FACE BUDGET ISSUES EVERY YEAR. IT PUTS  
6 THE SAFETY OF OUR RESIDENTS AT RISK. ONE OF THE THINGS IS WHEN  
7 YOU HAVE RESOURCES TO EDUCATE THE COMMUNITY AND PROVIDE  
8 IMMUNIZATIONS THEN YOU SEE DISEASES GO DOWN, BUT WHEN YOU NO  
9 LONGER HAVE THOSE RESOURCES AVAILABLE, WHEN YOU NO LONGER  
10 REACH OUT TO THE COMMUNITY OR THE MEDICAL PROFESSIONALS WHO  
11 DEPEND ON YOU, YOU SEE THAT THE DISEASE RATE GOES-- INCREASES.  
12 THE COSTS OF LETTING DISEASES LIKE TUBERCULOSIS, THE H1N1  
13 VIRUS, H.I.V. SPREAD IS ALWAYS GREATER THAN THE COST OF  
14 PREVENTION, AS WE KNOW. IN LOS ANGELES COUNTY, WE DID NOT HAVE  
15 AN OUTBREAK OF H1N1 BECAUSE OF WHAT OUR PUBLIC HEALTH PROGRAMS  
16 DID, AND I WANT TO TAKE THIS TIME TO APPLAUD YOUR SUPPORT OF  
17 THE POD ACTIVITIES. WE SAVED LIVES AND COST. ONE OF THE  
18 THINGS, FOR EXAMPLE, IF YOU LOOK AT THE COST PER PATIENT OF  
19 TREATING TUBERCULOSIS AND IF YOU DON'T PROVIDE THE FULL  
20 MEDICAL REGIMEN, IT IS EXTREMELY HIGH COMPARED TO THE COST OF  
21 PREVENTION. FURTHERMORE, THE ENTIRE POPULATION CAN BE AT RISK  
22 IF THESE PATIENTS ARE LEFT UNTREATED. THAT'S WHAT BUDGET CUTS  
23 WILL DO. MY HOPE IS THAT WE CAN WORK TOGETHER AS A TEAM TO  
24 MAINTAIN A STRONG PUBLIC HEALTH SYSTEM AND SAVE PUBLIC HEALTH  
25 PROGRAMS THROUGH EFFICIENCIES. ONE IDEA IS TO COLLECT





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 REIMBURSEMENTS ON SERVICES PROVIDED TO MEDI-CAL PATIENTS, TO  
2 RECOVER SOME OF THE COSTS. WHILE WE ALREADY DO THIS SERVICE  
3 THROUGH A CONTRACTOR, WE CAN REGAIN HIGHER FEES IF WE PERFORM  
4 THIS FUNCTION IN-HOUSE. IN THE END, I REALLY BELIEVE OUR  
5 COMMUNITIES ARE LOOKING TO US FOR LEADERSHIP AND COUNTING ON  
6 US TO DO OUR VERY BEST IN ENSURING THE SAFETY AND WELL BEING.  
7 I HOPE YOU WILL JOIN ME IN THIS MISSION. THANK YOU.

8

9 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. AND NEXT WE HAVE MR.  
10 ROSS.

11

12 **MIKE ROSS:** GOOD MORNING, EVERYONE. MY NAME IS MIKE ROSS AND  
13 I'M A SUPERVISING CHILDREN'S SOCIAL WORKER IN THE EL MONTE  
14 OFFICE. I AM HERE TODAY AS A TESTAMENT TO WHAT WE CAN ACHIEVE  
15 BY WORKING TOGETHER. AS THE UNION THAT REPRESENTS SOCIAL  
16 WORKERS, S.E.I.U. LOCAL 721 SAVES THE SAME VISION AS YOU FOR A  
17 STRONG COUNTY CHILD WELFARE SYSTEM THAT ENSURES THE SAFETY OF  
18 FAMILIES AND CHILDREN IN LOS ANGELES COUNTY, BUT THE TOUGH  
19 ECONOMIC TIMES HAVE PUT MORE CHILDREN IN DANGER AND INCREASED  
20 THE STRESS ON OUR OVERBURDENED SYSTEM. IN THE PAST, CHILD  
21 WELFARE OFFICIALS AND THE BOARD OF SUPERVISORS HAVE REACTED TO  
22 THE CRISIS BY CREATING NEW DEMANDS THAT ARE MEANT TO PROTECT  
23 CHILDREN, BUT ACTUALLY INCREASE BACKLOGS OR SHIFT THE PROBLEM  
24 AROUND. SOCIAL WORKERS ARE ON RECORD TAKING AN ENTIRELY  
25 DIFFERENT AND POSITIVE APPROACH. S.E.I.U. 721 SOCIAL WORKERS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   CREATED A SET OF RECOMMENDATIONS TO IMPROVE CHILD SAFETY.  
2   THESE RECOMMENDATIONS CALLED FOR SUPPORTING QUALITY SOCIAL  
3   WORK BY PROVIDING RESOURCES AND STREAMLINING THE EMERGENCY  
4   RESPONSE WORKLOAD, TRAINING STAFF TO DO QUALITY SOCIAL WORK BY  
5   FUNDAMENTALLY RESTRUCTURING INITIAL TRAINING AND PROVIDING  
6   PROPER TRAINING BEFORE ASSIGNING A CASELOAD, APPROPRIATELY  
7   STAFFING REGIONAL OFFICES TO PROMOTE QUALITY SOCIAL WORK.  
8   THESE ARE JUST A FEW OF THE IDEAS OUTLINED IN OUR FULL  
9   RECOMMENDATIONS THAT WILL GO A LONG WAY TOWARDS IMPROVING WHAT  
10  WE ALREADY HAVE. OUR IDEAS HAVE BEEN WELL RECEIVED BY THE  
11  DEPARTMENT AND BY THE BOARD OF SUPERVISORS. IT'S A LOT OF WORK  
12  BUT WE ARE MAKING PROGRESS. IT TAKES EVERYONE WORKING  
13  TOGETHER, BUT IN THE END, WE'LL HAVE A MUCH STRONGER CHILD  
14  WELFARE SYSTEM. BECAUSE OF OUR INVOLVEMENT AND SEATED AT THE  
15  TABLE, WE ARE CONTRIBUTING IDEAS AS ISSUES ARISE CURRENTLY  
16  ABOUT HOW TO CONTROL THE NUMBER OF CASES BACKLOGGED IN  
17  EMERGENCY RESPONSE UNITS. WE ARE HELPING TO INCREASE STAFFING  
18  TO REDUCE BACKLOG, EMERGENCY REFERRALS AND TO RELIEVE THE  
19  CASELOAD ON SOCIAL WORKERS, ADVOCATING FOR ADDITIONAL SOCIAL  
20  WORK POSITIONS CREATE MANAGEABLE CASELOADS AND EMERGENCY  
21  RESPONSE, REVAMPING C.S.W. TRAINING TO ENSURE THAT ALL CASE-  
22  CARRYING C.S.W.S ARE PREPARED FOR THEIR WORK. COUNTY SOCIAL  
23  WORKERS ARE AT THE CENTER OF PROGRESS IN THE DEPARTMENT. WE  
24  FIELD MORE THAN 12,000 EMERGENCY REFERRALS EACH MONTH TO HELP  
25  THE COUNTY'S MOST VULNERABLE POPULATION. WE KNOW WHAT IT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TAKES, INCLUDING SUPPORT AND RESOURCES, TO STRENGTHEN CHILD  
2 WELFARE. RECENTLY WE HAVE BEEN HELPING TO RESTORE KEY FUNDING  
3 AT THE STATE LEVEL FOR CHILD WELFARE SERVICES. WE NEED TO  
4 ASSIST IN THE WORKS FOR CHILDREN AND FAMILIES AND THE PEOPLE  
5 WORKING IN THE SYSTEM TO DO WHAT WE DO AND WE HAVE TO WORK  
6 TOGETHER ON THE SAME TEAM. THIS SAME PRINCIPLE APPLIES TO  
7 WORKING THROUGH THIS ECONOMIC DOWNTURN.

8

9 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU SO MUCH. MR. HARRIS.

10

11 **JAMES HARRIS:** GOOD MORNING, MADAME CHAIR, SUPERVISORS. MY NAME  
12 IS JAMES HARRIS AND I'M A CAREER INSTRUCTOR AND I'M I'M  
13 CURRENTLY EMPLOYED WITH THE L.A. COUNTY PROBATION DEPARTMENT.  
14 I'VE BEEN AN EMPLOYEE THERE FOR ABOUT TEN YEARS. THE WORK WE  
15 AS CAREER INSTRUCTORS PERFORM IS ESSENTIAL IN TRANSFORMING THE  
16 LIVES OF YOUTH AND ADULTS AND TO POSITIVE MEMBERS OF SOCIETY.  
17 WE TEACH MINORS AND ADULTS HOW TO DO THE COSMETIC MAINTENANCE  
18 SERVICES THAT THE PROBATION DEPARTMENT REQUIRES. THAT INCLUDES  
19 LANDSCAPING, MASONRY, PAINTING AND MUCH MORE. WE ALSO MONITOR  
20 THE PROGRESS TO MAKE SURE THAT THEY FULFILL THEIR COMMUNITY  
21 SERVICE REQUIREMENTS AS SET BY THE COURTS. AS A RESULT, THESE  
22 OFFENDERS OR PROBATIONERS WILL HAVE VOCATIONAL SKILLS TO FIND  
23 WORK, IN MANY CASES, CREATE THEIR OWN BUSINESSES. OUR WORK IS  
24 KEY TO ENSURING SAFE COMMUNITIES WHILE PROVIDING NEW  
25 OPPORTUNITIES FOR OUR YOUTH. THAT'S WHY IT IS CRUCIAL THAT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 UNION MEMBERS AND COUNTY MANAGEMENT WORK TOGETHER TO BUILD A  
2 BETTER L.A.. WE CAN ADDRESS BUDGET SHORTFALLS BY PURSUING  
3 GRANTS AND NEW FUNDING SOURCES, WE CAN STREAMLINE OUR WORK TO  
4 SAVE THE COSTS FOR THE DEPARTMENT AND THE COUNTY. FOR EXAMPLE,  
5 WITH THE PASSAGE OF SENATE BILL 687, THERE WAS APPROXIMATELY  
6 \$11 MILLION OF SEED MONEY AVAILABLE FOR PROGRAMS THAT  
7 INCORPORATE VOCATIONAL TRAINING TO THESE YOUTH BETWEEN THE  
8 AGES OF 18 TO 25 YEARS OF AGE. THIS IS EXACTLY THE WORK THAT  
9 WE AS CAREER INSTRUCTORS DO AND THAT MONEY CAN BE OBTAINED TO  
10 FUND PROGRAMS THAT SUPPORT THIS. ALSO, WE CAN CONSIDER  
11 UTILIZING CREW INSTRUCTORS TO ASSIST OTHER PROBATION OFFICERS,  
12 SUCH AS DEPUTY PROBATION OFFICERS, DETENTION SERVICE OFFICERS  
13 AND GROUP SUPERVISORS IN THE EVENT OF DISTURBANCES AT  
14 FACILITIES. CREW INSTRUCTORS CAN TEMPORARILY SUBSTITUTE FOR  
15 UNAVAILABLE OFFICERS AS WELL. CREW INSTRUCTORS HAVE ALL THE  
16 QUALIFICATIONS AS DEPUTY PROBATION OFFICERS, DETENTION SERVICE  
17 OFFICERS AND GROUP SUPERVISORS. WE ARE STATE CERTIFIED AND WE  
18 MAINTAIN ANNUAL REQUIREMENTS JUST LIKE ANY OTHER PROBATION  
19 OFFICER. THE ONLY THING THAT STOPS US FROM HELPING OUT IS  
20 AUTHORIZATION FROM MANAGEMENT TO DO THE WORK THAT WE'RE  
21 QUALIFIED BY THE STATE OF CALIFORNIA TO DO. IN CLOSING, THESE  
22 ARE JUST A FEW OF OUR RECOMMENDATIONS. EVEN IN THIS ECONOMIC  
23 ENVIRONMENT, WE CAN FIND MULTIPLE WAYS TO STRENGTHEN OUR  
24 SERVICE WHILE ADDRESSING COSTS. BY WORKING TOGETHER, WE WILL  
25 CONTINUE TO HAVE A POSITIVE IMPACT ON AT-RISK YOUTH AND



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 ULTIMATELY THE SAFETY AND SECURITY OF OUR COMMUNITY. THANK  
2 YOU.

3  
4 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. HARRIS. THAT  
5 CONCLUDES ALL OF OUR SPEAKERS TODAY. I WANT TO SAY THAT I  
6 APPRECIATE THE INPUT FROM ALL OF THE SPEAKERS TODAY, IN  
7 PARTICULAR, SO MANY OF THE FOLKS THAT CAME REPRESENTING THE  
8 EMPLOYEES WITHIN OUR VARIOUS DEPARTMENTS, THE POSITIVE TONE OF  
9 WORKING TOGETHER FROM THE STANDPOINT OF LOOKING AT MECHANISMS  
10 TO HOPEFULLY NOT ELIMINATE ANY EMPLOYEES OR ANY SERVICES BY  
11 TRYING TO FIND THOSE WAYS THAT WE CAN STRENGTHEN OUR  
12 EFFICIENCIES, FIND WAYS TO WORK TOGETHER TO LOOK AT OTHER  
13 OPTIONS AND OTHER OPPORTUNITIES FOR REVENUE. I THINK THAT,  
14 UNFORTUNATELY, AS YOU KNOW, WE ARE STRUGGLING WITH OUR OWN  
15 BUDGET HERE IN THE COUNTY, BUT AS HAS BEEN MENTIONED BY OUR  
16 C.E.O., WE ARE TOTALLY DEPENDENT ON THE STATE, SO HOPEFULLY WE  
17 CAN CONTINUE OUR PARTNERSHIP. IT WILL BE IMPOSSIBLE FOR US TO  
18 MAKE WHOLE ANY OF THE CUTS THAT THE STATE WILL MAKE. WITH EVEN  
19 THE MANDATES THAT ARE PUSHED ON A SETTLEMENT THAT WE'RE GOING  
20 TO HAVE TO FIND OTHER THINGS TO CUT. I CONTINUE TO BE  
21 HORRIFIED ANY TIME WE CUT THE KINDS OF PROGRAMS THAT MOSTLY  
22 ARE NET COUNTY COSTS LIKE OUR LIBRARIES AND OUR PARKS AND  
23 THOSE KINDS OF AREAS, BUT IN EVERY SINGLE WAY, WITH MANDATES  
24 THAT WE HAVE IN CHILDREN'S SERVICES AND OTHER AREAS, HOPEFULLY  
25 WE CAN FIND A WAY TO PARTNER TO WORK THAT TOGETHER. WE HAVE A





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TOUGH TASK AHEAD OF US. WE APPRECIATE YOUR COMMENTS AND YOUR  
2 INPUT. OUR BUDGET IS SCHEDULED FOR DELIBERATIONS ON JUNE THE--  
3 JUNE 7TH. WE HOPE TO COMPLETE THOSE DELIBERATIONS AT THAT TIME  
4 AS MEMBERS WILL BE-- WILL NOT BE AVAILABLE TO US AT ANY OTHER  
5 TIME. SO, AGAIN, WE LOOK FORWARD TO THE REPORT THAT THE C.E.O.  
6 WILL PUT TOGETHER REGARDING THE MAY REVISE AND HOPEFULLY, LIKE  
7 WE CAN CONTINUE IN A POSITIVE TONE OF TRYING TO FIND THOSE  
8 WAYS TO CONTINUE TO BUILD EFFICIENCIES, LOOK FOR NEW REVENUE  
9 AND, MORE IMPORTANTLY, PROTECT ALL OF OUR EMPLOYEES. WE DON'T  
10 NEED TO ADD TO THE UNEMPLOYMENT RATE. THAT'S NOT OUR INTEREST  
11 EITHER, BUT AT THE SAME TIME, WE ARE GOING TO HAVE A VERY  
12 TOUGH SLEDDING. I THINK AS A LOCAL GOVERNMENT, WE'VE BEEN  
13 VERY, VERY PROUD THAT, UNLIKE MANY OTHER LOCAL JURISDICTIONS,  
14 WE HAVE NOT HAD MASS LAYOFFS, WE HAVE NOT HAD FURLONGHS, WE'VE  
15 BEEN VERY PRUDENT AS TO HOW WE'VE APPROACHED OUR BUDGET, BUT  
16 VERY FRANKLY, THIS TIME MAY BE TOUGHER THAN ANY OTHER TIME  
17 THAT WE'VE SEEN BEFORE, BUT WE LOOK FORWARD TO WORKING WITH  
18 ALL OF OUR EMPLOYEES AND ALL OF THE ORGANIZATIONS AND  
19 NETWORKS, BUT IT'S GOING TO BE VERY, VERY TOUGH, DEPENDING ON  
20 THE CUTS THAT ARE MADE AT THE STATE TO TRY AND MAKE WHOLE WITH  
21 THE LIMITED RESOURCES THAT WE HAVE HERE. BUT AGAIN, HOPEFULLY  
22 WE'LL HAVE A COOPERATIVE WORKING RELATIONSHIP AS WE MOVE  
23 THROUGH THOSE BUDGET SITUATIONS. ANYONE ELSE? NO? CERTAINLY.  
24 SUPERVISOR YAROSLAVSKY.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** MADAME CHAIR, JUST AGREE WITH EVERYTHING YOU  
2    SAID. I WOULD JUST ADD ONE CAUTIONARY NOTE AS WELL, THAT THERE  
3    ARE A BUNCH OF ASSUMPTIONS IN THE C.E.O.'S BUDGET THAT MAY OR  
4    MAY NOT PAN OUT. ONE OF THEM IS-- SEVERAL OF THEM ARE IN THE  
5    HEALTHCARE FIELD THEMSELVES, AND OUR TRIP TO WASHINGTON LAST  
6    WEEK, I THINK WE HAD REASON TO BELIEVE AND UNDERSTAND THAT WE  
7    CAN'T NECESSARILY, AT THIS POINT, COUNT ON THE \$137 MILLION,  
8    FOR EXAMPLE, THAT WE HAVE ASSUMED WE WERE GOING TO GET IN THE  
9    BUDGET FROM THE HOSPITAL PROVIDER FEE. WE HOPE THAT WILL GET  
10   RESOLVED BETWEEN NOW AND THE END OF JUNE, BUT IT HASN'T BEEN  
11   RESOLVED YET. THERE ARE A NUMBER OF OTHER ASSUMPTIONS IN THE  
12   BUDGET THAT MAY OR MAY NOT PAN OUT, AND ASIDE FROM THE OTHER  
13   VICISSITUDES OF THE ECONOMY AND STATE CUT-BACKS THAT COULD BE  
14   VERY SIGNIFICANT, ESPECIALLY GIVEN WHAT WE'VE HEARD THIS WEEK  
15   ABOUT THE MAY REVISE. IF YOU JUST START WITH OUR OWN PROJECTED  
16   BUDGET AND OUR OWN ASSUMPTIONS, THERE MAY BE-- HOPEFULLY  
17   THEY'RE 100 PERCENT ACCURATE, BUT IF THEY'RE NOT, THERE'S  
18   GOING TO BE A HIT TO US EVEN FROM WHAT WE OURSELVES HAVE  
19   ASSUMED, NOT TO MENTION WHAT THE STATE MAY DO OR WHAT OTHER  
20   FEDERAL OR STATE DECISIONS MAY BE. SO I THINK IT'S A VERY  
21   GOOSY SITUATION RIGHT NOW, AND AS SOLID AS WE HAVE BEEN, AS  
22   YOU INDICATED, MADAME CHAIR, AND AS RESPONSIBLE AS WE HAVE  
23   BEEN GENERALLY OVER THE PAST DECADE AND A HALF, RESPONSIBILITY  
24   DOES NOT-- CANNOT TRUMP SOME OF THESE HITS THAT LOOM ON THE  
25   HORIZON AND IT WILL CUSHION SOME OF THE SHOCK, IT WILL CUSHION



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SOME OF THE DIFFICULTIES. IT HAS ALLOWED US TO NAVIGATE THE  
2 MINEFIELD OVER THE LAST YEAR AND A HALF WITHOUT MASSIVE  
3 DISLOCATION, UNLIKE OTHERS IN OUR FIELD, BUT THAT CAN ONLY  
4 LAST SO LONG BECAUSE WE DON'T HAVE THE ABSORPTION CAPACITY,  
5 THE RESERVES TO WITHSTAND FEDERAL REGULATORY CHANGES THAT ARE  
6 ADVERSE TO US IN HEALTHCARE, WELFARE, STATE CUTBACKS ON HUMAN  
7 SERVICES OF ALL SORTS AND THAT'S WHERE THE BIG BUCKS ARE. I  
8 JUST WANTED TO MAKE THAT COMMENT. THANK YOU.

9

10 **SUP. MOLINA, CHAIR:** ABSOLUTELY. MR. RIDLEY-THOMAS.

11

12 **SUP. RIDLEY-THOMAS:** THANK YOU, MADAME CHAIR. I THINK IT'S  
13 IMPORTANT TO ACKNOWLEDGE THAT THE CHALLENGES BEFORE US ARE  
14 REAL ON THE ONE HAND AND YET WE HAVE AN OBLIGATION TO ADVOCATE  
15 AS FORCEFULLY AND AS EFFECTIVELY AND I MIGHT ADD AS CREATIVELY  
16 AS POSSIBLE WITH RESPECT TO THE BUDGET ASSUMPTIONS THAT ARE  
17 MADE. WHAT SEEMED TO ME THAT ONE OF THE THINGS THAT IS  
18 IMPORTANT TO KNOW AND TO UNDERSTAND IS THAT WE CAN ENHANCE OUR  
19 PROSPECTS. THIS IS A MESSAGE TO ALL THOSE WHO WOULD BE  
20 DIRECTLY AFFECTED BY JOINING FORCES AND COMMUNICATING  
21 APPROPRIATELY WITH THE RESPECTIVE LEVELS OF GOVERNMENT, STATE  
22 AND FEDERAL SO THAT DECISIONS THAT WE MAKE ARE LESS ARDUOUS OR  
23 BURDENSOME, PROVIDER FEE BEING JUST ONE EXAMPLE THAT'S A  
24 STATEWIDE ISSUE. LOS ANGELES COUNTY HAS A HUGE PIECE OF THAT  
25 WITH RESPECT TO OUR HEALTHCARE AND THE RATHER EXTRAORDINARY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WORK THAT IS GOING ON IN THE AREA OF HEALTH SERVICES FOR THE  
2 PEOPLE OF THIS COUNTY. SO, MADAME CHAIR, I ASSOCIATE MYSELF  
3 WITH THOSE WHO HAVE ACKNOWLEDGED THE PUBLIC COMMENT, THE  
4 INSTRUCTIVE AND INCISIVE WAY IN WHICH THOSE FROM THE S.E.I.U.  
5 721, REPRESENTING VARIOUS ASPECTS OF COUNTY GOVERNMENT, HAVE  
6 MADE THEIR POINTS COLLABORATIVELY, CONSTRUCTIVELY, AND MAKE AN  
7 APPEAL FOR US TO DEEPEN THAT PARTNERSHIP BY VIRTUE OF THE  
8 ADVOCACY THAT'S NECESSARY TO GET THE RESOURCES THAT WE KNOW  
9 CAN BE OBTAINED THROUGH A JOINT PUSH FOR THE WORK THAT WAS  
10 DONE LAST WEEK IN WASHINGTON, D.C.. MORE WORK CAN AND SHOULD  
11 BE DONE AND I WOULD SUGGEST THAT THE OFFICE OF THE C.E.O.,  
12 MADAME CHAIR, COMMUNICATE AS MUCH AS DEEMED APPROPRIATE TO THE  
13 RESPECTIVE ADVOCACY ENTITIES, TO HELP US REACH OUR GOAL. IF,  
14 IN FACT, THAT HAPPENS, I BELIEVE THAT THE PROSPECTS OF MAKING  
15 THE ASSUMPTIONS MORE SOLID BECOME MORE REAL AND WE SHOULD  
16 LEAVE NO STONE UNTURNED. IT'S ONE THING TO CALL OUT THE FACT  
17 THAT THE ASSUMPTIONS MAY BE NOT AS STRONG AS THEY COULD BE.  
18 IT'S ANOTHER THING TO PUSH AS HARD AS WE CAN TO MAKE SURE  
19 THOSE ASSUMPTIONS ARE SOLID IN SUCH A WAY THAT WE CAN LESSEN  
20 THE BURDEN IN TERMS OF THE DIFFICULT DECISIONS THAT LIE AHEAD.  
21 I THANK YOU AND LOOK FORWARD TO COLLABORATION.

22

23 **SUP. MOLINA, CHAIR:** VERY GOOD. ALL RIGHT. I DO HAVE A MOTION.  
24 I MOVE THAT THE BOARD RECEIVE AND FILE AND TAKE UNDER  
25 ADVISEMENT VARIOUS SUPPLEMENT BUDGET REQUESTS AND COMMENTS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 MADE DURING THE PUBLIC BUDGET HEARINGS COMMENCING ON MAY 12TH,  
2 2010, AND MAKE A FINDING THAT A NOTICE OF PUBLIC BUDGET  
3 HEARINGS WAS GIVEN IN ACCORDANCE WITH SECTION 29080 OF THE  
4 GOVERNMENT CODE AND SAID HEARINGS COMMENCED ON THE 12TH DAY OF  
5 MAY, 2010, PURSUANT TO SAID NOTICE AS REQUIRED BY SECTION  
6 29081 OF THE GOVERNMENT CODE. I ALSO MOVE THAT THE BOARD CLOSE  
7 THE PUBLIC BUDGET HEARING FOR PURPOSES OF ORAL TESTIMONY,  
8 FINDING THAT THERE ARE NO OTHER PERSONS WHO HAVE NOT BEEN  
9 GIVEN THE OPPORTUNITY TO BE HEARD, BUT TO ALLOW MAXIMUM PUBLIC  
10 INPUT, PERMIT ADDITIONAL WRITTEN TESTIMONY AND REQUEST TO BE  
11 FILED THROUGH THE CLOSE OF BUSINESS ON FRIDAY, MAY 21ST, 2010.  
12 IN ADDITION, THE BOARD RECONFIRMS THAT THE BUDGET  
13 DELIBERATIONS WILL BEGIN ON MONDAY, JUNE 7TH, 2010, AT 9:30  
14 A.M..

15  
16 **SUP. RIDLEY-THOMAS:** SECOND.

17  
18 **SUP. MOLINA, CHAIR:** BEEN MOVED AND SECONDED. IF THERE'S NO  
19 OBJECTION. SO ORDERED ON THIS ITEM AND THIS CLOSES AT LEAST  
20 OUR ORAL BUDGET HEARING. THANK YOU SO MUCH FOR JOINING US THIS  
21 MORNING.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter  
2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the Los  
5 Angeles County Board of Supervisors May 12, 2010,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as archived  
9 in the office of the reporter and which have been provided to  
10 the Los Angeles County Board of Supervisors as certified by  
11 me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 17th day of May 2010, for the County records to be used only  
17 for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22